PROJECTED EXPENDITURES

2014-2016

CITY GENERAL FUND

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Mayor's Office										
Salaries	$1,635,373	$1,684,434	$49,061	3%	$1,734,967	$50,533	3%	$1,734,967	$0	0%
Services	176,400	181,163	4,763	3%	186,235	5,073	3%	190,146	3,911	2%
Supplies	10,800	11,092	292	3%	11,402	311	3%	11,642	239	2%
Total - Mayor's Office	**$1,822,573**	**$1,876,689**	**$54,116**	3%	**$1,932,605**	**$55,916**	3%	**$1,936,755**	$4,150	0%
City Sergeant										
Salaries	$40,947	$42,175	$1,228	3%	$43,441	$1,265	3%	$43,441	$0	0%
Services	0	0	0		0	0		0	0	
Total - City Sergeant	**$40,947**	**$42,175**	**$1,228**	3%	**$43,441**	**$1,265**	3%	**$43,441**	$0	0%
Law Department										
Salaries	$1,591,113	$1,638,846	$47,733	3%	$1,688,012	$49,165	3%	$1,688,012	$0	0%
Services	1,169,500	1,201,077	31,577	3%	1,234,707	33,630	3%	1,260,635	25,929	2%
Supplies	32,500	33,378	878	3%	34,312	935	3%	35,033	721	2%
Total - Law Department	**$2,793,113**	**$2,873,300**	**$80,187**	3%	**$2,957,030**	**$83,730**	3%	**$2,983,680**	$26,649	1%
Finance										
Salaries	$355,689	$366,360	$10,671	3%	$377,350	$10,991	3%	$377,350	$0	0%
Services	29,010	29,793	783	3%	30,627	834	3%	31,271	643	2%
Supplies	1,000	1,027	27	3%	1,056	29	3%	1,078	22	2%
Total - Finance	**$385,699**	**$397,180**	$11,481	3%	**$409,034**	**$11,854**	3%	**$409,699**	$665	0%
City Controller										
Salaries	$749,045	$771,516	$22,471	3%	$794,662	$23,145	3%	$794,662	$0	0%
Services	8,900	9,140	240	3%	9,396	256	3%	9,594	197	2%
Supplies	6,000	6,162	162	3%	6,335	173	3%	6,468	133	2%
Total - City Controller	**$763,945**	**$786,819**	**$22,874**	3%	**$810,393**	**$23,574**	3%	**$810,723**	$330	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Retirement Office										
Salaries	$210,462	$216,776	$6,314	3%	$223,279	$6,503	3%	$223,279	$0	0%
Services	14,430	14,820	390	3%	15,235	415	3%	15,554	320	2%
Supplies	4,000	4,108	108	3%	4,223	115	3%	4,312	89	2%
Total - Retirement Office	**$228,892**	**$235,703**	**$6,811**	3%	**$242,737**	**$7,033**	3%	**$243,145**	$409	0%
City Collector										
Salaries	$689,062	$709,734	$20,672	3%	$731,026	$21,292	3%	$731,026	$0	0%
Services	846,740	869,602	22,862	3%	893,951	24,349	3%	912,724	18,773	2%
Supplies	4,992	5,127	135	3%	5,270	144	3%	5,381	111	2%
Total - City Collector	**$1,540,794**	**$1,584,463**	**$43,669**	3%	**$1,630,247**	**$45,784**	3%	**$1,649,131**	$18,884	1%
City Tax Assessor										
Salaries	$876,453	$902,747	$26,294	3%	$929,829	$27,082	3%	$929,829	$0	0%
Services	721,500	241,500	(480,000)	-67%	248,262	6,762	3%	253,476	5,214	2%
Supplies	5,000	5,135	135	3%	5,279	144	3%	5,390	111	2%
Total - City Tax Assessor	**$1,602,953**	**$1,149,382**	**($453,571)**	-28%	**$1,183,370**	**$33,988**	3%	**$1,188,694**	$5,324	0%
Board of Tax Assessment&Review										
Salaries	$16,000	$16,000	$0	0%	$16,000	$0	0%	$16,000	$0	0%
Total - Board of Tax Assessment & Review	**$16,000**	**$16,000**	**$0**	0%	**$16,000**	**$0**	0%	**$16,000**	$0	0%
Recorder of Deeds										
Salaries	$233,272	$240,270	$6,998	3%	$247,478	$7,208	3%	$247,478	$0	0%
Services	113,018	116,069	3,051	3%	119,319	3,250	3%	121,825	2,506	2%
Supplies	2,500	2,568	68	3%	2,639	72	3%	2,695	55	2%
Total - Recorder of Deeds	**$348,790**	**$358,907**	**$10,117**	3%	**$369,437**	**$10,530**	3%	**$371,998**	$2,561	1%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Data Processing										
Salaries	$819,000	$843,570	$24,570	3%	$868,877	$25,307	3%	$868,877	$0	0%
Services	1,373,350	1,410,430	37,080	3%	1,449,923	39,492	3%	1,480,371	30,448	2%
Supplies	75,000	77,025	2,025	3%	79,182	2,157	3%	80,845	1,663	2%
Total - Data Processing	**$2,267,350**	**$2,331,025**	**$63,675**	3%	**$2,397,981**	**$66,956**	3%	**$2,430,092**	$32,111	1%
Personnel										
Salaries	$853,707	$879,318	$25,611	3%	$905,698	$26,380	3%	$905,698	$0	0%
Services	93,900	96,435	2,535	3%	99,135	2,700	3%	101,217	2,082	2%
Supplies	2,000	2,054	54	3%	2,112	58	3%	2,156	44	2%
Total - Personnel	**$949,607**	**$977,808**	**$28,201**	3%	**$1,006,945**	**$29,137**	3%	**$1,009,071**	$2,126	0%
Commissioner of Public Safety										
Salaries	$604,171	$622,296	$18,125	3%	$640,965	$18,669	3%	$640,965	$0	0%
Services	598,475	614,634	16,159	3%	631,844	17,210	3%	645,112	13,269	2%
Supplies	2,400	2,465	65	3%	2,534	69	3%	2,587	53	2%
Total - Commissioner of Public Safety	**$1,205,046**	**$1,239,395**	**$34,349**	3%	**$1,275,342**	**$35,948**	3%	**$1,288,664**	$13,322	1%
Police										
Salaries	$33,546,740	$34,849,994	$1,303,254	4%	$35,854,210	$1,004,216	3%	$35,854,210	$0	0%
Services	696,400	715,203	18,803	3%	735,228	20,026	3%	750,668	15,440	2%
Supplies	1,252,008	1,285,812	33,804	3%	1,321,815	36,003	3%	1,349,573	27,758	2%
Total - Police	**$35,495,148**	**$36,851,009**	**$1,355,861**	4%	**$37,911,253**	**$1,060,245**	3%	**$37,954,451**	$43,198	0%
Fire			0							
Salaries	$36,904,650	$38,454,651	$1,550,001	4%	$39,165,191	$710,540	2%	$39,126,162	($39,029)	0%
Services	517,720	531,698	13,978	3%	546,586	14,888	3%	558,064	11,478	2%
Supplies	833,700	856,210	22,510	3%	880,184	23,974	3%	898,668	18,484	2%
Total - Fire	**$38,256,070**	**$39,842,559**	**$1,586,489**	4%	**$40,591,961**	**$749,401**	2%	**$40,582,894**	($9,067)	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Communications										
Salaries	$4,107,459	$4,230,683	$123,224	3%	$4,357,603	$126,920	3%	$4,357,603	$0	0%
Services	1,380,640	1,417,917	37,277	3%	1,457,619	39,702	3%	1,488,229	30,610	2%
Supplies	316,617	325,166	8,549	3%	334,270	9,105	3%	341,290	7,020	2%
Total - Communications	**$5,804,716**	**$5,973,766**	**$169,050**	3%	**$6,149,493**	**$175,727**	3%	**$6,187,122**	$37,630	1%
Emergency Mgmt / Homeland Sec.										
Salaries	$299,931	$308,929	$8,998	3%	$318,197	$9,268	3%	$318,197	$0	0%
Services	90,200	92,635	2,435	3%	95,229	2,594	3%	97,229	2,000	2%
Supplies	14,000	14,378	378	3%	14,781	403	3%	15,091	310	2%
Total - Emergency Mgmt / Homeland Sec.	**$404,131**	**$415,942**	**$11,811**	3%	**$428,207**	**$12,264**	3%	**$430,517**	$2,310	1%
Planning & Development										
Salaries	$2,545,514	$2,621,879	$76,365	3%	$2,700,536	$78,656	3%	$2,700,536	$0	0%
Services	923,108	948,032	24,924	3%	974,577	26,545	3%	995,043	20,466	2%
Supplies	15,000	15,405	405	3%	15,836	431	3%	16,169	333	2%
Total - Planning & Development	**$3,483,622**	**$3,585,316**	**$101,694**	3%	**$3,690,949**	**$105,633**	3%	**$3,711,748**	$20,799	1%
Traffic Engineering										
Salaries	$417,629	$430,158	$12,529	3%	$443,063	$12,905	3%	$443,063	$0	0%
Services	488,600	501,792	13,192	3%	515,842	14,050	3%	526,675	10,833	2%
Supplies	51,360	52,747	1,387	3%	54,224	1,477	3%	55,362	1,139	2%
Total - Traffic Engineering	**$957,589**	**$984,697**	**$27,108**	3%	**$1,013,129**	**$28,432**	3%	**$1,025,100**	$11,971	1%
Public Works Administration										
Salaries	$422,402	$435,074	$12,672	3%	$448,126	$13,052	3%	$448,126	$0	0%
Services	25,000	25,675	675	3%	26,394	719	3%	26,948	554	2%
Supplies	4,000	4,108	108	3%	4,223	115	3%	4,312	89	2%
Total - Public Works Administration	**$451,402**	**$464,857**	**$13,455**	3%	**$478,743**	**$13,886**	3%	**$479,386**	$643	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Engineering & Sanitation										
Salaries	$464,915	$478,862	$13,947	3%	$493,228	$14,366	3%	$493,228	$0	0%
Services	162,000	166,374	4,374	3%	171,032	4,658	3%	174,624	3,592	2%
Supplies	1,000	1,027	27	3%	1,056	29	3%	1,078	22	2%
Total - Engineering & Sanitation	**$627,915**	**$646,263**	**$18,348**	3%	**$665,317**	**$19,053**	3%	**$668,930**	$3,614	1%
Enviromental Control										
Salaries	$373,404	$384,606	$11,202	3%	$396,144	$11,538	3%	$396,144	$0	0%
Services	8,235,000	8,457,345	222,345	3%	8,694,151	236,806	3%	8,876,728	182,577	2%
Supplies	12,500	12,838	337	3%	13,197	359	3%	13,474	277	2%
Total - Enviromental Control	**$8,620,904**	**$8,854,789**	**$233,885**	3%	**$9,103,492**	**$248,703**	3%	**$9,286,346**	$182,854	2%
Highway										
Capital	$350,000	$100,000	($250,000)	-71%	$100,000	$0	0%	$100,000	$0	0%
Salaries	2,123,091	2,186,784	63,693	3%	2,252,387	65,604	3%	2,252,387	0	0%
Services	5,000	5,135	135	3%	5,279	144	3%	5,390	111	2%
Supplies	137,800	141,521	3,721	3%	145,483	3,963	3%	148,538	3,055	2%
Total - Highway	**$2,615,891**	**$2,433,439**	**($182,452)**	-7%	**$2,503,149**	**$69,710**	3%	**$2,506,315**	$3,166	0%
Snow Removal										
Salaries	$600,000	$600,000	$0	0%	$600,000	$0	0%	$600,000	$0	0%
Services	575,000	575,000	0	0%	575,000	0	0%	575,000	0	0%
Supplies	645,000	645,000	0	0%	645,000	0	0%	645,000	0	0%
Total - Snow Removal	**$1,820,000**	**$1,820,000**	**$0**	0%	**$1,820,000**	**$0**	0%	**$1,820,000**	$0	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Sewer Construction										
Salaries	$373,160	$384,355	$11,195	3%	$395,885	$11,531	3%	$395,885	$0	0%
Services	1,500	1,541	40	3%	1,584	43	3%	1,617	33	2%
Supplies	52,000	53,404	1,404	3%	54,899	1,495	3%	56,052	1,153	2%
Total - Sewer Construction	**$426,660**	**$439,299**	**$12,639**	3%	**$452,368**	**$13,069**	3%	**$453,555**	$1,186	0%
Garage R&M Equipment										
Salaries	$386,444	$398,037	$11,593	3%	$409,978	$11,941	3%	$409,978	$0	0%
Services	171,000	175,617	4,617	3%	180,534	4,917	3%	184,325	3,791	2%
Supplies	57,000	58,539	1,539	3%	60,178	1,639	3%	61,442	1,264	2%
Total - Garage R&M Equipment	**$614,444**	**$632,193**	**$17,749**	3%	**$650,691**	**$18,497**	3%	**$655,746**	$5,055	1%
Parking Administration										
Salaries	$172,874	$178,060	$5,186	3%	$183,402	$5,342	3%	$183,402	$0	0%
Services	106,400	109,273	2,873	3%	112,332	3,060	3%	114,691	2,359	2%
Supplies	0	0	0		0	0		0	0	
Total - Parking Administration	**$279,274**	**$287,333**	**$8,059**	3%	**$295,734**	**$8,401**	3%	**$298,093**	$2,359	1%
Recreation										
Services	$0	$0	$0		$0	$0		$0	$0	
Total - Recreation	**$0**	**$0**	$0		**$0**	$0		**$0**	$0	
Recreation Seasonal										
Salaries	$600,000	$600,000	$0	0%	$600,000	$0	0%	$600,000	$0	0%
Services	30,903	30,903	0	0%	30,903	0	0%	31,552	649	2%
Recreation Seasonal TOTAL:	**$630,903**	**$630,903**	**$0**	0%	**$630,903**	**$0**	0%	**$631,552**	$649	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Neighborhood Park Services										
Salaries	$2,846,477	$2,931,871	$85,394	3%	$3,019,827	$87,956	3%	$3,019,827	$0	0%
Services	346,150	355,496	9,346	3%	365,450	9,954	3%	373,124	7,674	2%
Supplies	207,100	212,692	5,592	3%	218,647	5,955	3%	223,239	4,592	2%
Total - Neighborhood Park Services	**$3,399,727**	**$3,500,059**	**$100,332**	3%	**$3,603,924**	**$103,865**	3%	**$3,616,190**	$12,266	0%
Forestry Services										
Salaries	$685,248	$705,805	$20,557	3%	$726,980	$21,174	3%	$726,980	$0	0%
Services	50,850	52,223	1,373	3%	53,685	1,462	3%	54,813	1,127	2%
Supplies	6,500	6,676	175	3%	6,862	187	3%	7,007	144	2%
Total - Forestry Services	**$742,598**	**$764,704**	**$22,106**	3%	**$787,527**	**$22,823**	3%	**$788,799**	$1,271	0%
Zoological Services										
Salaries	$1,402,136	$1,444,200	$42,064	3%	$1,487,526	$43,326	3%	$1,487,526	$0	0%
Services	471,114	483,834	12,720	3%	497,381	13,547	3%	507,826	10,445	2%
Total - Zoological Services	**$1,873,250**	**$1,928,034**	**$54,784**	3%	**$1,984,908**	**$56,873**	3%	**$1,995,353**	$10,445	1%
Greenhouse										
Salaries	$296,896	$305,803	$8,907	3%	$314,977	$9,174	3%	$314,977	$0	0%
Services	0	0	0		0	0		0	0	
Supplies	0	0	0		0	0		0	0	
Total - Greenhouse	**$296,896**	**$305,803**	**$8,907**	3%	**$314,977**	**$9,174**	3%	**$314,977**	$0	0%
Roger Williams Park Services										
Salaries	$1,311,161	$1,350,496	$39,335	3%	$1,391,011	$40,515	3%	$1,391,011	$0	0%
Services	24,250	24,905	655	3%	25,602	697	3%	26,140	538	2%
Supplies	0	0	0		0	0		0	0	
Total - Roger Williams Park Services	**$1,335,411**	**$1,375,401**	**$39,990**	3%	**$1,416,613**	**$41,212**	3%	**$1,417,150**	$538	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Superintendant of Parks										
Salaries	$659,690	$679,481	$19,791	3%	$699,865	$20,384	3%	$699,865	$0	0%
Services	68,560	70,411	1,851	3%	72,383	1,972	3%	73,903	1,520	2%
Supplies	23,550	24,186	636	3%	24,863	677	3%	25,385	522	2%
Total - Superintendant of Parks	**$751,800**	**$774,078**	**$22,278**	3%	**$797,111**	**$23,033**	3%	**$799,153**	$2,042	0%
North Burial Ground										
Salaries	$409,328	$421,608	$12,280	3%	$434,256	$12,648	3%	$434,256	$0	0%
Services	0	0	0		0	0		0	0	
Supplies	0	0	0		0	0		0	0	
Total - North Burial Ground	**$409,328**	**$421,608**	**$12,280**	3%	**$434,256**	**$12,648**	3%	**$434,256**	$0	0%
Building Administration										
Salaries	$592,598	$610,376	$17,778	3%	$628,687	$18,311	3%	$628,687	$0	0%
Services	420,974	432,340	11,366	3%	444,446	12,106	3%	453,779	9,333	2%
Supplies	1,000	1,027	27	3%	1,056	29	3%	1,078	22	2%
Total - Building Administration	**$1,014,572**	**$1,043,743**	**$29,171**	3%	**$1,074,189**	**$30,446**	3%	**$1,083,544**	$9,356	1%
Structures & Zoning										
Salaries	$638,501	$657,656	$19,155	3%	$677,386	$19,730	3%	$677,386	$0	0%
Services	400	411	11	3%	422	12	3%	431	9	2%
Total - Structures & Zoning	**$638,901**	**$658,067**	**$19,166**	3%	**$677,808**	**$19,741**	3%	**$677,817**	$9	0%
Plumbing Drainage & Gas Piping										
Salaries	$166,153	$171,138	$4,985	3%	$176,272	$5,134	3%	$176,272	$0	0%
Services	0	0	0		0	0		0	0	
Total - Plumbing Drainage & Gas Piping	**$166,153**	**$171,138**	**$4,985**	3%	**$176,272**	**$5,134**	3%	**$176,272**	$0	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Electrical Installaition		0	0							
Salaries	$162,001	$166,861	$4,860	3%	$171,867	$5,006	3%	$171,867	$0	0%
Services	100	103	3	3%	106	3	3%	108	2	2%
Total - Electrical Installaition	**$162,101**	**$166,964**	**$4,863**	3%	**$171,972**	**$5,009**	3%	**$171,975**	$2	0%
Mechanical Equip&Installation										
Salaries	$153,516	$158,121	$4,605	3%	$162,865	$4,744	3%	$162,865	$0	0%
Mechanical Equip&Installation TOTAL:	**$153,516**	**$158,121**	**$4,605**	3%	**$162,865**	**$4,744**	3%	**$162,865**	$0	0%
Zoning Board of Review										
Salaries	$15,500	$15,500	$0	0%	$15,500	$0	0%	$15,500	$0	0%
Total - Zoning Board of Review	**$15,500**	**$15,500**	**$0**	0%	**$15,500**	**$0**	0%	**$15,500**	$0	0%
Building Board										
Salaries	$13,000	$13,000	$0	0%	$13,000	$0	0%	$13,000	$0	0%
Total - Building Board	**$13,000**	**$13,000**	**$0**	0%	**$13,000**	**$0**	0%	**$13,000**	$0	0%
Bldg Inspect Code Enforcement										
Salaries	$254,075	$261,697	$7,622	3%	$269,548	$7,851	3%	$269,548	$0	0%
Total - Bldg Inspect Code Enforcement	**$254,075**	**$261,697**	**$7,622**	3%	**$269,548**	**$7,851**	3%	**$269,548**	$0	0%
Bldg Inspection Prosecution										
Salaries	$99,599	$102,587	$2,988	3%	$105,665	$3,078	3%	$105,665	$0	0%
Services	0	0	0		0	0		0	0	
Total - Bldg Inspection Prosecution	**$99,599**	**$102,587**	**$2,988**	3%	**$105,665**	**$3,078**	3%	**$105,665**	$0	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Public Property										
Capital										
Salaries	$1,445,264	$1,488,622	$43,358	3%	$1,533,281	$44,659	3%	$1,533,281	$0	0%
Services	1,617,550	1,661,224	43,674	3%	1,707,738	46,514	3%	1,743,601	35,863	2%
Supplies	2,088,300	2,144,684	56,384	3%	2,204,735	60,051	3%	2,251,035	46,299	2%
Total - Public Property	**$5,151,114**	**$5,294,530**	**$143,416**	3%	**$5,445,754**	**$151,224**	3%	**$5,527,916**	$82,162	2%
Purchasing										
Services	$0	$0	$0		$0	$0		$0	$0	
Total - Purchasing	**$0**	**$0**	**$0**		**$0**	**$0**		**$0**	$0	
Muncipal Court										
Salaries	$529,812	$545,706	$15,894	3%	$562,078	$16,371	3%	$562,078	$0	0%
Services	1,502,876	1,543,454	40,578	3%	1,586,670	43,217	3%	1,619,990	33,320	2%
Supplies	1,115	1,145	30	3%	1,177	32	3%	1,202	25	2%
Total - Muncipal Court	**$2,033,803**	**$2,090,305**	**$56,502**	3%	**$2,149,925**	**$59,620**	3%	**$2,183,270**	$33,345	2%
Probate Court										
Salaries	$250,784	$258,308	$7,524	3%	$266,057	$7,749	3%	$266,057	$0	0%
Services	29,707	30,509	802	3%	31,363	854	3%	32,022	659	2%
Supplies	1,000	1,027	27	3%	1,056	29	3%	1,078	22	2%
Total - Probate Court	**$281,491**	**$289,844**	**$8,353**	3%	**$298,476**	**$8,632**	3%	**$299,157**	$681	0%
Housing Court										
Salaries	$264,266	$272,194	$7,928	3%	$280,360	$8,166	3%	$280,360	$0	0%
Services	2,000	2,054	54	3%	2,112	58	3%	2,156	44	2%
Supplies	350	359	9	3%	370	10	3%	377	8	2%
Total - Housing Court	**$266,616**	**$274,607**	**$7,991**	3%	**$282,841**	**$8,233**	3%	**$282,893**	$52	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Housing Authority										
Services	$45,000	$45,000	$0	0%	$45,000	$0		$45,000	$0	
Total - Housing Authority	**$45,000**	**$45,000**	**$0**	0%	**$45,000**	**$0**		**$45,000**	$0	
PERA										
Salaries	$40,795	$42,019	$1,224	3%	$43,279	$1,261	3%	$43,279	$0	0%
Services	19,004	19,517	513	3%	20,064	546	3%	20,485	421	2%
Supplies	4,500	4,622	122	3%	4,751	129	3%	4,851	100	2%
Total - PERA	**$64,299**	**$66,157**	**$1,858**	3%	**$68,094**	**$1,936**	3%	**$68,615**	$521	1%
League of Cities & Towns										
Services	$12,000	$12,000	$0	0%	$12,000	$0	0%	$12,000	$0	0%
Total - League of Cities & Towns	**$12,000**	**$12,000**	**$0**	0%	**$12,000**	**$0**	0%	**$12,000**	$0	0%
Human Relations										
Salaries	$38,588	$39,746	$1,158	3%	$40,938	$1,192	3%	$40,938	$0	0%
Services	10,743	11,033	290	3%	11,342	309	3%	11,580	238	2%
Supplies	3,050	3,132	82	3%	3,220	88	3%	3,288	68	2%
Total - Human Relations	**$52,381**	**$53,911**	**$1,530**	3%	**$55,500**	**$1,589**	3%	**$55,806**	$306	1%
Arts, Culture, Film, & Tourism										
Salaries	$264,049	$271,970	$7,921	3%	$280,130	$8,159	3%	$280,130	$0	0%
Services	217,360	223,229	5,869	3%	229,479	6,250	3%	234,298	4,819	2%
Supplies	1,100	1,130	30	3%	1,161	32	3%	1,186	24	2%
Total - Arts, Culture, Film, & Tourism	**$482,509**	**$496,329**	**$13,820**	3%	**$510,770**	**$14,441**	3%	**$515,613**	$4,843	1%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Human Services										
Salaries	$353,649	$364,258	$10,609	3%	$375,186	$10,928	3%	$375,186	$0	0%
Services	9,500	9,757	257	3%	10,030	273	3%	10,240	211	2%
Supplies	1,700	1,746	46	3%	1,795	49	3%	1,832	38	2%
Total - Human Services	**$364,849**	**$375,761**	**$10,912**	3%	**$387,011**	**$11,250**	3%	**$387,259**	$248	0%
Vital Statisics										
Salaries	$167,757	$172,790	$5,033	3%	$177,973	$5,184	3%	$177,973	$0	0%
Services	6,750	6,932	182	3%	7,126	194	3%	7,276	150	2%
Supplies	750	770	20	3%	792	22	3%	808	17	2%
Total - Vital Statisics	**$175,257**	**$180,492**	**$5,235**	3%	**$185,892**	**$5,399**	3%	**$186,058**	$166	0%
Board of Canvassers										
Salaries	$602,928	$621,016	$18,088	3%	$639,646	$18,630	3%	$639,646	$0	0%
Services	171,300	175,925	4,625	3%	180,851	4,926	3%	184,649	3,798	2%
Supplies	4,500	4,622	122	3%	4,751	129	3%	4,851	100	2%
Total - Board of Canvassers	**$778,728**	**$801,562**	**$22,834**	3%	**$825,248**	**$23,686**	3%	**$829,146**	$3,898	0%
Bureau of Licenses										
Salaries	$393,987	$405,807	$11,820	3%	$417,981	$12,174	3%	$417,981	$0	0%
Services	85,986	88,308	2,322	3%	90,780	2,473	3%	92,687	1,906	2%
Supplies	2,000	2,054	54	3%	2,112	58	3%	2,156	44	2%
Total - Bureau of Licenses	**$481,973**	**$496,168**	**$14,195**	3%	**$510,873**	**$14,704**	3%	**$512,823**	$1,951	0%
City Council										
Salaries	$287,730	$296,362	$8,632	3%	$305,253	$8,891	3%	$305,253	$0	0%
Services	571,482	586,912	15,430	3%	603,346	16,434	3%	616,016	12,670	2%
Supplies	20,000	20,540	540	3%	21,115	575	3%	21,559	443	2%
Total - City Council	**$879,212**	**$903,814**	**$24,602**	3%	**$929,713**	**$25,900**	3%	**$942,827**	$13,114	1%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
City Clerk										
Salaries	$484,492	$499,027	$14,535	3%	$513,998	$14,971	3%	$513,998	$0	0%
Services	17,800	18,281	481	3%	18,792	512	3%	19,187	395	2%
Supplies	400	411	11	3%	422	12	3%	431	9	2%
Total - City Clerk	**$502,692**	**$517,718**	**$15,026**	3%	**$533,212**	**$15,494**	3%	**$533,616**	$404	0%
Treasury										
Salaries	$267,335	$275,355	$8,020	3%	$283,616	$8,261	3%	$283,616	$0	0%
Services	62,200	63,879	1,679	3%	65,668	1,789	3%	67,047	1,379	2%
Supplies	2,200	2,259	59	3%	2,323	63	3%	2,371	49	2%
Total - Treasury	**$331,735**	**$341,494**	**$9,759**	3%	**$351,606**	**$10,113**	3%	**$353,034**	$1,428	0%
City Council Adminstration										
Salaries	$520,292	$535,901	$15,609	3%	$551,978	$16,077	3%	$551,978	$0	0%
Services	18,083	18,571	488	3%	19,091	520	3%	19,492	401	2%
Supplies	20,250	20,797	547	3%	21,379	582	3%	21,828	449	2%
Total - City Council Adminstration	**$558,625**	**$575,269**	**$16,644**	3%	**$592,448**	**$17,179**	3%	**$593,298**	$850	0%
Office of the Internal Auditor										
Salaries	$183,608	$189,116	$5,508	3%	$194,790	$5,673	3%	$194,790	$0	0%
Services	67,500	69,323	1,823	3%	71,264	1,941	3%	72,760	1,497	2%
Supplies	1,250	1,284	34	3%	1,320	36	3%	1,347	28	2%
Total - Office of the Internal Auditor	**$252,358**	**$259,722**	**$7,364**	3%	**$267,373**	**$7,650**	3%	**$268,897**	$1,524	1%
Archives										
Salaries	$141,077	$145,309	$4,232	3%	$149,669	$4,359	3%	$149,669	$0	0%
Services	22,027	22,622	595	3%	23,255	633	3%	23,743	488	2%
Supplies	11,469	11,779	310	3%	12,108	330	3%	12,363	254	2%
Archives TOTAL:	**$174,573**	**$179,710**	**$5,137**	3%	**$185,032**	**$5,322**	3%	**$185,775**	$743	0%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Total - Departmental Expenditures	**138,670,020**	**142,646,109**	**3,976,089**	3%	**146,302,852**	**3,656,743**	3%	**146,897,916**	595,063	0%
Non Departmental-General Fund										
Reserve of Anticipated Tax Abatements	$600,000	$600,000	$0	0%	$600,000	$0	0%	$600,000	$0	0%
Transfer to General	0	0	0		0	0		0	0	
Total - Non Departmental-General Fund	**$600,000**	**$600,000**	**$0**	0%	**$600,000**	**$0**	0%	**$600,000**	$0	0%
Heat Power & Light										
Total - Heat Power & Light	**6,000,000**	**6,395,304**	395,304	7%	**6,586,777**	191,473	3%	**6,623,698**	36,921	1%
Grants, Commissions & Misc.										
Total - Grants, Commissions & Misc.	**$4,353,561**	**$4,353,561**	**$0**	**0%**	**$4,353,561**	**$0**	**0%**	**$4,353,561**	**$0**	**0%**
Ceremonies										
Ceremonies Total	**$9,030**	**$9,030**	**$0**	**0%**	**$9,030**	**$0**	**0%**	**$9,030**	**$0**	**0%**
Debt Service										
Debt Service Total	**$67,019,272**	**$70,095,713**	$3,076,441	5%	**$69,090,421**	($1,005,292)	-1%	**$66,795,552**	($2,294,869)	-3%
Workers Compensation										
Workers Compensation - Medical Expenses	$150,000	$160,650	$10,650	7%	$173,020	$12,370	8%	$186,343	$13,323	8%
Injury Payments	1,242,000	1,279,260	37,260	3%	1,317,638	38,378	3%	1,317,638	0	0%
Services	400,000	408,000	8,000	2%	412,896	4,896	1%	417,851	4,955	1%
Workers Compensation Total	**$1,792,000**	**$1,847,910**	**$55,910**	3%	**$1,903,554**	**$55,644**	3%	**$1,921,831**	$18,277	1%

General Fund Expenditure Projections

	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Contribution to Schools	**$124,896,611**	**$124,896,611**	**$0**	**0%**	**$124,896,611**	**$0**	**0%**	**$124,896,611**	**$0**	0%
Employee Benefits										
Pension Contribution	$44,008,089	$48,625,172	$4,617,083	10%	$50,084,233	$1,459,061	3%	$51,861,738	$1,777,505	4%
Medical Benefits - Active Members	15,157,748	15,476,948	319,200	2%	16,497,962	1,021,014	7%	17,507,484	1,009,522	6%
Medical Benefits - Retirees	22,501,508	24,045,111	1,543,603	7%	25,694,606	1,649,495	7%	27,457,256	1,762,650	7%
F.I.C.A.	4,284,755	4,413,298	128,543	3%	4,545,697	132,399	3%	4,682,067	136,371	3%
Local 1033 Benefits Expense	2,141,052	2,244,628	103,576	5%	2,311,967	67,339	3%	2,244,628	(67,339)	-3%
Dental Insurance	1,720,293	1,806,308	86,015	5%	1,896,623	90,315	5%	1,991,454	94,831	5%
Laborer's International Pension	1,377,045	1,458,145	81,100	6%	1,571,745	113,600	8%	1,571,745	0	0%
Legal Service	0	0	0		0	0	0%	0	0	0%
Auto Allowance	233,600	233,600	0	0%	233,600	0	0%	233,600	0	0%
Unemployment Compensation	215,000	221,450	6,450	3%	228,094	6,644	3%	228,094	0	0%
Employee Death Benefits	200,000	200,000	0	0%	200,000	0	0%	200,000	0	0%
Education Incentives	158,573	158,573	0	0%	158,573	0	0%	158,573	0	0%
Elected Officials Pension	125,000	102,342	(22,658)	-18%	102,342	0	0%	102,342	0	0%
Healthcare EE Cash Payment	0	0	0	0%	0	0	0%	0	0	0%
Pension Savings	(3,300,000)	0	3,300,000	-100%	0	0	0%	0	0	0%
Employee Benefits - Total	**$88,822,663**	**$98,985,575**	$10,162,912	11%	**$103,525,441**	$4,539,866	5%	**$108,238,981**	$4,713,540	5%
Fiscal 2011 Deficit ($5.0 million)	**$1,340,000**	**$1,340,000**	$0	0%	**$1,340,000**	$0	0%	**$1,340,000**	$0	0%
Fiscal 2012 Projected Deficit ($16.9 million)	**$0**	**$3,380,000**	$3,380,000		**$3,380,000**	$0	0%	**$3,380,000**	$0	0%
Replenishment of Rainy Day Fund (1.0%)	**$4,327,687**	**$4,545,498**	$217,811	5%	**$4,619,882**	$74,384	2%	**$4,650,572**	$30,690	1%
Total City General Fund Expenditures	**$437,830,844**	**$459,095,311**	**$21,264,467**	5%	**$466,608,129**	**$7,512,819**	2%	**$469,707,752**	**$3,099,623**	1%
					7,512,819			**7.28%**	$2.45	
Projected General Fund Budget Gap	**$0**	**($26,483,767)**			**($33,836,943)**			**($36,881,217)**		

PROJECTED REVENUES

2014-2016

CITY GENERAL FUND

CITY - GENERAL FUND	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Taxes:										
Property Taxes	$316,910,510	$316,910,510	$0	0.0%	$316,910,510	$0	0.0%	$316,910,510	$0	0.0%
Total Taxes	**316,910,510**	**316,910,510**	**$0**	**0.0%**	**316,910,510**	**0**	**0.0%**	**316,910,510**	**0**	**0.0%**
State Aid:										
Payment in Lieu of Taxes (PILOT)	$23,460,727	$23,460,727	$0	0.0%	$23,460,727	$0	0.0%	$23,460,727	$0	0.0%
School Debt Construction	29,026,848	24,849,398	($4,177,450)	-14.4%	24,559,055	(290,343)	-1.2%	24,260,029	(299,026)	-1.2%
Telephone Tax	2,142,738	2,142,738	$0	0.0%	2,142,738	0	0.0%	2,142,738	0	0.0%
General Revenue Sharing	0	0	$0		0	0		0	0	
Motor Vehicle Tax Reimbursement	1,617,922	1,650,280	$32,358	2.0%	1,683,286	33,006	2.0%	1,716,952	33,666	2.0%
Distressed Cities Revenue	4,804,334	4,804,334	$0	0.0%	4,804,334	0	0.0%	4,804,334	0	0.0%
Meals & Beverage Tax	4,100,000	4,182,000	$82,000	2.0%	4,265,640	83,640	2.0%	4,350,953	85,313	2.0%
Total State Aid	**$65,152,569**	**$61,089,477**	**($4,063,092)**	**-6.2%**	**$60,915,780**	**($173,697)**	**-0.3%**	**$60,735,733**	**($180,047)**	**-0.3%**
Fines & Forfeits	$8,067,632	$8,067,632	$0	0.0%	$8,067,632	$0	0.0%	$8,067,632	$0	0.0%
Total Fines & Forfeits	**$8,067,632**	**$8,067,632**	**$0**	**0.0%**	**$8,067,632**	**$0**	**0.0%**	**$8,067,632**	**$0**	**0.0%**
Interest Income:										
Interest on Overdue Taxes	$5,500,000	$5,500,000	$0	0.0%	$5,500,000	$0	0.0%	$5,500,000	$0	0.0%
Interest on Investments	25,000	25,000	$0	0.0%	25,000	0	0.0%	25,000	0	0.0%
Rental Income	20,000	20,000	$0	0.0%	20,000	0	0.0%	20,000	0	0.0%
Total Interest Income	**$5,545,000**	**$5,545,000**	**$0**	**0.0%**	**$5,545,000**	**$0**	**0.0%**	**$5,545,000**	**$0**	**0.0%**

Projected Revenues (2013-2015) - City General Fund

Departmental & Other Revenues:	FY2013 Approved	FY2014 Projected	Variance ($) 2013 - 2014	Variance (%) FY13-14	FY2015 Projected	Variance ($) 2014 - 2015	Variance (%) FY14-15	FY2016 Projected	Variance ($) 2015 - 2016	Variance (%) FY15-16
Water Supply Medical Reimbursement	$375,000	$399,375	$24,375	6.5%	$425,334	$25,959	6.5%	$452,981	$27,647	6.5%
Miscellaneous Revenues	200,000	200,000	$0	0.0%	200,000	0	0.0%	200,000	0	0.0%
Reimbursement - Water Supply Board	839,200	881,160	$41,960	5.0%	923,120	41,960	4.8%	923,120	0	0.0%
Retirement Reimb. - Workforce Sol.	50,000	50,000	$0	0.0%	50,000	0	0.0%	50,000	0	0.0%
Room Tax	1,350,000	1,377,000	$27,000	2.0%	1,404,540	27,540	2.0%	1,432,631	28,091	2.0%
PILOT - Colleges, Univ. & Hospitals	8,795,715	8,795,715	$0	0.0%	8,795,715	0	0.0%	8,795,715	0	0.0%
Stabilization Treaty - National Grid	5,222,222	5,222,222	$0	0.0%	5,222,222	0	0.0%	5,222,222	0	0.0%
PILOT - Providence Place Mall	300,000	300,000	$0	0.0%	300,000	0	0.0%	300,000	0	0.0%
City Clerk	15,000	15,000	$0	0.0%	15,000	0	0.0%	15,000	0	0.0%
Probate Court	160,552	160,552	$0	0.0%	160,552	0	0.0%	160,552	0	0.0%
Housing Court	23,000	23,000	$0	0.0%	23,000	0	0.0%	23,000	0	0.0%
City Collector	724,800	724,800	$0	0.0%	724,800	0	0.0%	724,800	0	0.0%
City Tax Assessor	481,000	1,000	($480,000)	-99.8%	1,000	0	0.0%	1,000	0	0.0%
Commissioner of Public Safety	60,000	60,000	$0	0.0%	60,000	0	0.0%	60,000	0	0.0%
Police	641,025	641,025	$0	0.0%	641,025	0	0.0%	641,025	0	0.0%
Fire	761,356	761,356	$0	0.0%	761,356	0	0.0%	761,356	0	0.0%
Communications	637,302	637,302	$0	0.0%	637,302	0	0.0%	637,302	0	0.0%
Traffic Engineering	2,500,500	2,500,500	$0	0.0%	2,500,500	0	0.0%	2,500,500	0	0.0%
Building Administration	3,652,545	3,725,596	$73,051	2.0%	3,800,108	74,512	2.0%	3,876,110	76,002	2.0%
Structures & Zoning	17,519	17,869	$350	2.0%	18,227	357	2.0%	18,591	365	2.0%
Zoning Board of Review	80,000	80,000	$0	0.0%	80,000	0	0.0%	80,000	0	0.0%
Building Board	4,392	4,480	$88	2.0%	4,569	90	2.0%	4,661	91	2.0%
Enviromental Control	36,575	37,307	$732	2.0%	38,053	746	2.0%	38,814	761	2.0%
Highway	232,600	232,600	$0	0.0%	232,600	0	0.0%	232,600	0	0.0%
Sewer Construction	7,350	7,350	$0	0.0%	7,350	0	0.0%	7,350	0	0.0%
Recorder of Deeds	2,265,769	2,311,084	$45,315	2.0%	2,357,306	46,222	2.0%	2,404,452	47,146	2.0%
Vital Statisics	331,542	331,542	$0	0.0%	331,542	0	0.0%	331,542	0	0.0%
Public Property	128,000	128,000	$0	0.0%	128,000	0	0.0%	128,000	0	0.0%
Bureau of Licenses	1,535,111	1,535,111	$0	0.0%	1,535,111	0	0.0%	1,535,111	0	0.0%
Emergency Mgmt / Homeland Sec.	183,000	183,000	$0	0.0%	183,000	0	0.0%	183,000	0	0.0%
Planning & Urban Development	2,072,335	2,134,505	$62,170	3.0%	2,198,540	64,035	3.0%	2,198,540	0	0.0%