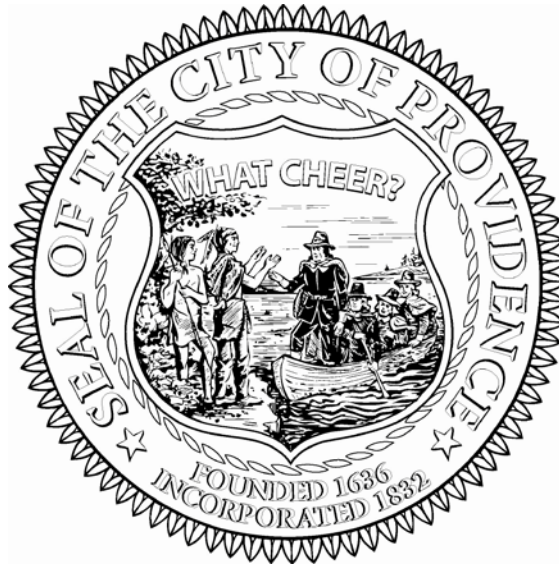


**Guide To The**  
***Consolidated Neighborhood  
Opportunity Grant Program***



**Application Handbook**

***July 1, 2013 – June 30, 2014 Program Year***

***Angel Taveras, Mayor***

***James S. Bennett, Director, Economic Development***

***Garry Bliss, Director, Community Development***

# Consolidated Neighborhood Opportunity Grants

*“Investments made under City of Providence Consolidated Plan grant programs will support the development of an environmentally sustainable city with thriving, diverse neighborhoods offering an array of housing, economic, employment, social service, educational, transportation, cultural, and recreational opportunities that address the needs of, and are accessible to, all City of Providence residents.”*

## Introduction

The Consolidated Neighborhood Opportunity Grant program is designed to achieve a greater positive impact in the City’s neighborhoods by making significant, strategically targeted investments in neighborhood revitalization.

The Consolidated Neighborhood Opportunity Grant program:

- Increases the impact of the City’s annual Community Development spending – producing projects realizing significant neighborhood change, transformational impact, increased economic benefit, greater job creation, and more.
- Improves the overall quality and outcomes of the projects supported through CDBG and related funding by investing in the proven strategy of place-based, comprehensive neighborhood transformation efforts.
- Creates a mechanism for the City to align its investments and engagement across programs and across departments in support of comprehensive, place-based strategies.
- Provides a platform for the City to be an effective catalyst for innovation and change.

Consolidated Neighborhood Opportunity Grants provide significant support to transformative projects. Through this approach, the City maximizes the impact of grants and brokers valuable linkages across City government to realize more robust outcomes. **The end result: a greater return on the City’s investment, improved conditions in the City’s neighborhoods, and expanded opportunity for City residents.**

Grants will be provided to support comprehensive, place-based strategies designed to efficiently and effectively address significant neighborhood needs. It is expected projects will require collaborations and partnerships among community-based organizations – non-profits, local business, neighborhood groups, professional associations, “anchor institutions,” and more. It is also expected successful implementation will require and benefit from coordinated and meaningful support from City departments, agencies, and offices beyond the financial support of the grant.

## Increasing Impact: Consolidated Neighborhood Opportunity Grants

The financial capacity required to implement the Consolidated Neighborhood Opportunity Grant program is realized by pooling funding streams for which organizations must currently apply separately.

Through the Consolidated Neighborhood Opportunity Grant, a single project could receive CDBG Public Service and CDBG Public Facility funding. Certain projects could also receive HOME funding. The scope, scale, and impact of this grant program is further bolstered by incorporating, as appropriate, PEDP Economic Development funding (grants and/or loans) and technical support, and coordinated support from City departments. Non-financial support from City departments will depend upon project needs and capacity of specific departments.

This approach is modeled after the Choice Neighborhood, Sustainable Neighborhood, and Promise Neighborhood programs which award significant grants – funded by several federal Departments such as HUD, Transportation, and Education – through a single application.

The Consolidated Neighborhood Opportunity Grant funding pool combines CDBG Facility, CDBG Public Service, CDBG Housing, HOME, and PEDP Economic Development funds. The exact allocations cannot be defined at this time due the current state of the federal budgeting process. Therefore, we are not able to provide an estimate of available funding for the upcoming program year at this time.

Nonetheless, it is highly likely the federal allocation to the City of Providence will be a notable decrease from the current year.

As soon as we are provided estimates, this information will be posted for grantees at:

<http://www.providenceri.com/planning/community-development>

Funds will be awarded in line with any federal or local mandates for each individual source of funding, but the allocation of different funding sources will be developed by DPD staff in response to proposed projects.

While there are differences between the combined funding streams, there is far more common ground among these funding streams. All are ultimately intended to promote neighborhood improvement and expand economic opportunity for low- to moderate-income areas and residents, and certain special needs populations.

## Guiding Principles

### Place-Based Strategies

Providence is a city of neighborhoods, and the City's strength depends upon creating and supporting vibrant neighborhoods of opportunity. The gap between that vision and current and reality vary from neighborhood to neighborhood, but a common vision unites all neighborhoods:

*All neighborhoods should be a place where people want to live. All neighborhoods should be places where residents choose to stay, not places they seek to leave.*

Every neighborhood is different. And while there may be common stress factors across neighborhoods – unemployment, poverty, rates of foreclosure, low performing schools, deteriorating public facilities, high concentration of predatory financial services, lack of access to healthy food, poor transit connections, etc. – the nature, scope, and character of challenges differ from one neighborhood to another.

Place-based strategies acknowledge and recognize the special impact place has on the lives and opportunities of those who live in a neighborhood. Place-based strategies recognize that a neighborhood is a system, or more accurately a collection of systems, and that changing outcomes requires changing the systems that drive the conditions in that neighborhood.

The most successful place-based strategies are built on a solid foundation of resident input, respond to resident needs and build upon in-place assets including the talent and strengths of those who live in a neighborhood.

### **Comprehensive But Focused**

Comprehensive strategies recognize that lasting solutions require a broad engagement with causal factors to proactively address interconnected barriers to opportunity.

But “comprehensive” should not be confused with “all-inclusive.” Just as isolated efforts do not succeed, unfocused efforts fail. It is simply not possible to address every challenge in any given neighborhood. An effort to do so would be doomed to failure as energy, assets, investments, and good will would be diluted to meaningless levels. Much would be expended, but little would be realized.

Successful comprehensive strategies realize a balance between ambition and single-mindedness.

For example, the RISES model of job training does not seek to ameliorate every need of an individual seeking to achieve a secure place in the workplace, but the strategy does recognize that literacy, professional content expertise, on-the-job experience, and work supports must be coordinated.

The Family Success Centers deliver what are often separate, distinct services – job training, benefits access, and financial literacy – out of a recognition that all three interventions contribute to the effectiveness of the others. A coordinated whole is greater than the sum of its parts, and better than a single part in isolation.

## **Sustainability**

“Sustainability” is a term and concept that can mean wildly different things to different people and in different contexts, but there is common ground between using the term to refer to environmental impact, or the ability to fund an activity over time, to the ability to maintain support because a broad base benefits from an activity.

The essential common factor is the recognition of the finite nature of resources – natural, financial, community. Sustainability ensures positive impact can endure and even expand in spite of finite resources. A program design that does not incorporate sustainability in all ways is not a viable long-term solution. Sustainability must address the environment, the economy, and equity. A strategy – no matter how well intentioned – that sacrifices one at the expense of others is flawed and will, ultimately, exacerbate and not alleviate the very situation it seeks to remediate.

## **Intentional Investment**

When resources – time and money – are limited, every investment must be targeted to achieve a critical outcome, an outcome clearly tied to changing the conditions which drive a negative situation. Project budgets must be driven by the strategy, by the desired outcomes, not by organizational need.

Project budgets will make explicit links between identified needs and outcomes and the investments made.

## **Eliminating Isolation, Maximizing Connections**

Too often individuals and organizations seeking to have a positive impact in the community work in isolation. A price is paid when potentially aligned efforts are “siloed.” Squandered synergies and lost partnerships undermine the potential impact of individualize, isolated strategies.

The Consolidated Neighborhood Opportunity Grants encourage and build connections. First, proposed projects must be broad-based and comprehensive in their approach. Second, proposals will be required to specifically identify how the proposed project and partnerships will connect to related efforts that might otherwise exist in an un-linked, uncoordinated way.

Finally, proposals will identify – and staff will help further identify – the ways in which City departments, agencies, and offices can support the goals of each project. While grant funds and financial support are significant and essential to any successful project, the City is more than just a checkbook. The City seeks to engage with partners as needed for each project to leverage and target City resources and activity across departments to maximize the positive impact of projects.

## **Impact Beyond Neighborhood Boundaries**

At a time of increasing need, the City of Providence has limited, and often declining, resources. This program is designed to increase the effectiveness of limited resources by concentrating

investments in high-return projects. But the City needs to realize additional impact from Consolidated Neighborhood Opportunity Grant funding.

This will be achieved with the following project requirements:

- **Leverage**  
Projects are required to have in place committed matching funds from other Federal, State or Private sources equal to 50% of the requested CNOG funding.
- **Replicable**  
Projects must be replicable and meet a broad need. Projects must serve as models – of design, delivery, outcomes, partnership, etc. – where replication is reasonably viable. Grantees are expected to develop or expand promising initiatives and to share learning and best practices with peers in the City of Providence.
- **Systems Change**  
Projects should seek to identify, model, and develop and recommend practice and policy reforms which would contribute to systems reform. Projects do not exist in isolation of systems. Comprehensive projects accept the role of and need to address systems reform.

The design of proposals must clearly indicate the manner in which:

- Practice reforms will be identified, tested, and improved
- Regulatory and policy barriers will be identified
- Systems change will be incorporated in the short-term and long-term goals of the project

## Application

The following provides guidance on completing the major sections of the Consolidated Neighborhood Opportunity Grant application.

### I. REQUESTED GRANT FUNDING BY SOURCE

Consolidated Neighborhood Opportunity Grants combine funding streams. In order to better evaluate applications, budget in conformance with our federal guidelines, and ensure grant support is aligned with the needs and plans of applicants, applicants need to complete the chart for requested funding by source.

The information you provide in this chart is your current projection of funding by source and is not a final determination of the funding sources – that will be done in consultation with Community Development staff as part of the process of developing final grant agreements. Experience with the first year of the CNOG program has demonstrated that projects would benefit from some advance work on aligning project expenses with the eligible expenses of the various funding streams.

For greater detail on the eligible activities by funding type, applicants should consult the section on Eligible Activities at the end of this document and the box Additional Resources in that section.

Applicants should enter the amount of funding by funding type in the Requested \$ column, and include brief explanatory comments in the Notes section for each funding category. The amount in the Total box should equal your total grant request. In order to streamline administration of projects including an economic development component, grantees should seek to align their activities with the economic development programs that are anticipated to be in place for the July 1, 2013 – June 30, 2014 Program Year. Those proposing an alternative economic development activity should use the section headed Other.

### II. NEED

#### Neighborhood Need

Provide a brief narrative (1-2 pages) defining the neighborhood need to be addressed through the proposed project. The narrative must clearly identify the ways in which the proposed project will specifically address the underlying causes of the neighborhood need to be remediated. The narrative must explain the importance and value of addressing the identified need in the whole context of the neighborhood's needs.

#### Neighborhood Assets

Provide a brief narrative identifying the assets of the Project Area, with an emphasis on those that will be strategically incorporated into the proposed project. (1-2 pages)

#### Alignment with Consolidated Plan & Neighborhood Plans

Alignment with the objectives and needs identified in the 2011-2013 Consolidated Plan is required of all proposals. This document is available on-line. Additionally, all proposals must address the degree to which proposals align with the needs and priorities for the chosen neighborhood as identified in the City's Neighborhood Plan for the area. These, too, are available on-line. If your project is not addressed by the Neighborhood Plan, please address this and provide a compelling argument for the relevance of your proposed project. (1 page maximum)

#### Area – Map & Narrative

Proposals must include a map defining the Project Area. The map can be produced and outlined using googlemaps, among other resources. Project Areas do not need to coincide with the City's designated neighborhood boundaries, but they should have geographic coherence and cohesion. Project Areas should not be defined too narrowly nor too broadly. The application must include a brief narrative (maximum 1 page) explaining the process and logic used to define the Project Area.

#### Data

Applications should provide the most current, appropriate data that defines the neighborhood need, supports the proposed strategy, explains the partners recruited, and the conditions which will be changed due the project. Data could include, but are not limited to, the following: income; employment/unemployment; health conditions and health care; housing conditions, including rates of foreclosure and vacant & abandoned housing; housing values and/or rental rates; crime; school performance; educational attainment; linguistic isolation; physical conditions, including infrastructure needs; presence or absence of recreational opportunities; prevalence of predatory financial services and/or absence of mainstream financial services.

### **III. PROJECT DESCRIPTION AND OUTCOMES**

#### Goals – What You Aim to Accomplish

Provide a brief (maximum 1 page) narrative detailing what you aim to accomplish with the proposed project. What is detailed in this section must directly relate to neighborhood need identified in the application. This narrative must also explain how resident input will be ensured and incorporated throughout the project.

#### Strategy – How You Will Achieve Impact

This section, a brief narrative (maximum 1 page), should explain how your project will achieve the goals described above. In this section, the strategy and activities of your project should be explained, clearly identifying how they will address the neighborhood need and realize the goals of your project.



#### Measurement – How You Will Measure Your Impact

This section is intended to capture answers to the following: What, specifically, will success look like? How will conditions be changed and how will data support and demonstrate the achievement of your goals?

### **IV. Implementation Plan**

#### Timeline

Applicants should outline the Project Schedule, with major milestones identified by the Quarter in which they will be completed.

### **V. Capacity**

#### Partnership Assets

Information regarding proven, deep capacity is critically important for evaluating CNOG applications. It is anticipated that projects will be submitted by partnerships. In this section, applicants should identify all participant organizations and identify their role and the relevant experience each partner organization brings to the proposed project.

#### Proven Accomplishments/Record of Impact

A proven record of delivering accomplishments and outcomes similar to those in the proposed project is essential. Applicants should detail specific instances when they have achieved the outcomes like those in the proposed project.

#### Staff Capacity

Applicants need to identify all staff who will be part of the project. Relevant experience and their role within the project should be explained.

#### Management of Partnership

Partnerships can be a challenge to manage. Only those with a clear mission, rational organization structure, coherent governance practice, and shared plan for implementation will ultimately be successful. In this section, please detail how the partnerships delivering the proposed project will be managed. Key questions to address are: How will decisions be made? How will differences be resolved? How will the performance of partners be evaluated? How will underperforming partners be identified and removed? How will accountability across the partnership to a single set of outcomes be maintained?

### **VI. Systems Change**

#### Replicable Models

Explain the ways in which the proposed project is suitable for expansion and replication. Applicants must detail how the project will serve as a model – of design, delivery, outcomes, partnership, etc. – for other neighborhoods in the City. Applicants must discuss how they will share learning and best practices with peers in the City of Providence. (1 page, maximum)

### Systems Change

Detail the manner in which the proposed project will inform and drive systems change, including: identifying, testing, and improved program delivery/practices; and identifying and analyzing regulatory and policy barriers. Applicants must explain how systems change will be incorporated in the short-term and long-term goals of the project. (1 page, maximum)

## **VII. Connections**

Grant funding is clearly one way in which the City of Providence will provide meaningful support to proposed projects. However, City support in other ways can also be critical to the success or failure of a given project.

Identify the ways in which coordinated support from City Departments could bolster the effectiveness of the proposed project. Examples could include: coordinated code enforcement; targeted environmental enforcement; expedited plan review; accelerating planned infrastructure improvements such as park or recreation renovations; community-based public safety initiatives, and more.

## **VIII. Budget**

### Agency Operating Budget Current Fiscal Year

Provide the current-year organizational budget for the Lead Applicant

### Project Funding & Fundraising Capacity

This worksheet serves to identify the funding **committed** to this proposed project for the 7/1/13 – 6/30/14 Program Year. Committed funding **must equal 50% of the requested grant amount**.

Additionally, applicants must demonstrate continued, active fundraising efforts (Table 3) and a proven record applying for and obtaining major grants (Table 4).

### Financial Sustainability

The application must include a three-year funding projection, beginning with the 7/1/13-6/30/14 Program Year, which illustrates how the funded project will be sustained over time.

## Evaluation & Scoring

Scoring focuses on the major components that will identify projects most likely to succeed, realize objectives, and deliver results efficiently.

Applications will be scored as follows: components are divided into three broad categories that will be scored as follows:

<b>Need</b>	20 Points
<b>Strategy</b>	30 Points
<b>Capacity</b>	30 Points
<b>Budget</b>	20 Points
<b>TOTAL</b>	<b>100 Points</b>

<b>Need</b>	
<b>Neighborhood Need</b>	High scoring responses will provide a clear, compelling description of a significant neighborhood need, one that when addressed will have a significant impact on improving the quality of life in that neighborhood.
<b>Neighborhood Assets</b>	High scoring responses will demonstrate a in-depth awareness of the assets of the selected neighborhood and the strategic incorporation of those assets most aligned with the project and able to help ensure the success of the proposed project.
<b>Project Area Definition</b>	Project areas should have geographic coherence and align with “boundaries” commonly accepted and acknowledged by neighborhood residents and organizations. Project areas should be focused but no so narrowly defined that success will have a limited impact on City residents.
<b>Need Data</b>	High scoring responses will demonstrate the applicant’s familiarity with available, relevant data and the ways data can be used to identify and frame needs and develop strategies to address those needs.
<b>Strategy</b>	
<b>Goals</b>	Goals must be clearly defined, realistic, tied directly to the identified neighborhood need, and they must be measureable.
<b>Strategy</b>	High scoring proposals will incorporate proven, evidence-based strategies and practices with a demonstrable record of achieving the identified goals. Well-developed strategies will be clear and focused on addressing the identified need. A Logic Model is not required, but a well defined strategy will be grounded in research and comprehensive in scope.
<b>Measurement</b>	Successful proposals will have strategically selected outcome measures that directly align with the neighborhood need, project goals, strategy, implementation plan, and budget.
<b>Implementation Plan</b>	Plans must ensure timely start and efficient management of the project through all significant phases. Grants are not for planning purposes, but for implementation.
<b>Systems Change</b>	High scoring proposals will provide a clear connection between the proposed project and the goals of this program to realize a benefit beyond the project area. Those with the greatest likelihood of a broad, systemic impact will score more highly in this section.

<b>Capacity</b>	
<b>Partnership Assets</b>	High scoring proposals will have partners assets that directly align with the proposed strategy and the neighborhood need. There will not be skill, experience, or capacity gaps in any partners or across the partnership.
<b>Record of Accomplishments</b>	Those projects with a proven record of delivering outcomes like those proposed will score most highly. Applicants should demonstrate the capacity to set and meet goals, to measure outcomes and to realize impact.
<b>Staff Capacity</b>	High scoring proposals will have in-place staff with sufficient experience and training to fulfill their role. The overall staffing plan will be appropriately scaled to the scope of the project and budget.
<b>Partnership Management Plan</b>	High scoring proposals will demonstrate that partners have experience working collaboratively – individually and together – and have a clear plan for ensuring unified management of the proposed project across all partners, with a focus on meeting the needs of the project.
<b>Budget</b>	
<b>Fundraising Capacity/Record</b>	Applicants must meet the required matching funding ratio for this grant. Additionally, high scoring applications will demonstrate a robust and successful fund raising track record likely to result in the long-term success of the initiative.
<b>Project Budget</b>	Budgets should be logical, clear, efficient, but also sufficient to accomplish the stated objectives. An under-funded budget indicates insufficient capacity to deliver the proposed outcomes. An over-funded budgets would result in the inefficient use of limited public resources.
<b>Sustainability Plan</b>	While future funding to projects is not guaranteed, or necessarily envisioned at this time, applicants should provide a plan for anticipated future funding beyond the 7/1/12-6/30/13 program year. Any forecast future CNOG funding should be a reduction from the amount sought in this application. A clear, realistic strategy for future funding should be provided.

***Due to the scope and scale of projects anticipated to be submitted for Consolidated Neighborhood Opportunity Grants, it is anticipated Department staff will request additional information and/or project review meetings for applications deemed particularly responsive to the goals of the program.***

***Applicants should be prepared to respond to any requests for additional information or for a project review meeting.***

## Eligible Activities

*The Consolidated Neighborhood Opportunity Grant Program utilizes several different funding streams. The final allocation between those funding streams will depend upon the design of successful proposals. While the funding streams have varying criteria determining eligible and ineligible activities, the following should be used by applicants as general guidance when developing proposals.*

*Funds can be used to carry out a wide range of community development activities in the categories of acquisition, economic development, neighborhood investment strategies, public facility improvements, and public services. As stated above, the grant pool is primarily funded by Community Development Block Grant and HOME funding, in addition to reviewing the information below grantees should consult US Department of Housing and Urban Development website and other for more detailed discussion of eligible activities.*

All proposed projects must:

- Provide benefit to low-/moderate-income persons;
- Prevent or eliminate “slums/blight.”

There is a third, eligible category which is only rarely relevant, to address an urgent community need. That need must be recent or threatened and one for which no other funding is available.

The broad categories for eligible activities are: real property and housing related activity, public services, public facility, and economic development.

- Acquisition/disposition and clearance of real property;
- Public improvements and facilities (e.g., senior citizens center, recreation center, day care center)
- Public services (e.g., child care, health care, job training/education programs, recreation programs, drug abuse counseling/treatment, and services for the homeless);
- Service-related facility and staff expenses including operating that portion of a facility in which the service is located, funding the cost of providing service including staffing, materials, etc.,
- Relocation payments/assistance;
- Interim assistance;
- Rehabilitation of residential, commercial, and industrial or other nonprofit-owned, nonresidential buildings;
- Historic preservation;
- Lead-based paint hazard evaluation and reduction;
- Code enforcement;
- Assistance to micro-enterprises;
- Homeownership assistance;
- Urban renewal completion;
- Commercial or industrial rehabilitation;
- Special economic development;
- Planning and capacity building;
- Program administration costs related to planning and execution of CDBG-funded activities; and
- Other selected activities.

Applicants seeking more detailed guidance on CDBG Eligible Activities should consult *24 CFR 570.201-206*. Community Based Development Organizations (CBDOs) as defined at *24 CFR 570.204* may carry out activities that are eligible and those that are otherwise ineligible, such as new housing construction, as provided by *24 CFR 570.204(b)* and *570.207(b)*.

#### Ineligible Activities

The following activities are ineligible:

- Buildings used for general conduct of government
- General government expenses
- Political activities

The following activities may not be assisted unless certain criteria are met or they are carried out under the authority of *570.203* or *570.204* of the *Code of Federal Regulations*:

- Purchase of construction equipment; purchase of furnishings and personal property, unless part of a public service activity or necessary for use by a grantee in the administration of the CDBG program;
- Repair, operation and maintenance of public facilities, improvements and services, except expenses associated with eligible service activities, interim assistance, and office space for CDBG staff;
- New housing construction, except under the special provisions provided in *570.207(b)(3)(i)-(ii)* of the *Code of Federal Regulations*; and
- Income payments of a subsistence nature.

Consolidated Neighborhood Opportunity Grants also make HOME funds available to eligible projects. Eligible HOME activities include those listed below. Grantees should consult US Department of Housing and Urban Development website and other for more detailed discussion of HOME-eligible activities.

HOME funds can be used for programs that provide direct assistance to low-income home buyers, including grants or loans to cover some of the costs of homeownership, such as down payment, closing cost, or carrying cost assistance. HOME funds can be used for constructing or rehabilitating housing units.

Projects must adhere to all HOME guidelines including long-term affordability, eligible project costs, inspection requirements and more.

For more detailed guidance, grantees anticipating the use of HOME funds should consult the US Department of Housing and Urban Development website additional information and guidance.

### **Additional Resources**

The City's Community Development programs are funded and governed by federal regulations. The following resources will help applicants better understand and align your proposal with these rules.

As you read these materials it is important to note that the City of Providence is deemed the "Grantee" and organizations receiving CDBG funding are identified as "Subrecipients." **This is a crucial distinction and failure to keep that in mind could make these materials very confusing.**

#### **Desk Guide to National Objectives & Eligible Activities for Entitlement Communities**

This resource is written as a guide for cities like the City of Providence to assist in administering the CDBG program. It is not written for a general audience or for grantees, but it is a very helpful resource and provides insight into the rules and regulations with the City's grants must comply.

<https://www.onecpd.info/resource/89/community-development-block-grant-program-cdbg-guide-to-national-objectives-and-eligible-activities-for-entitlement-communities/>

#### **Playing by the Rules: A Handbook for CDBG Subrecipients on Administrative Systems**

This handbook is intended for CDBG subrecipients. The handbook is designed to help subrecipients understand the administrative requirements that apply to the use of Federal funds for the delivery of CDBG programs and activities. Topics covered include: financial management, procurement and contracting, property management and disposition, record-keeping and reporting requirements, other administrative and program requirements, audits, closeout.

<https://www.onecpd.info/resource/687/playing-by-the-rules-a-handbook-for-cdbg-subrecipients-on-administrative-systems/>

#### **Building HOME: A HOME Program Primer**

This training manual is written for HOME program administrators, but it provides an excellent overview of the HOME Program, including changes made to the regulations in 1996 with the publication of the HOME Final Rule. Participants will become familiar with all program activities, including homeowner and homebuyer, rental housing, tenant-based rental assistance, and CHDO activities. This is a comprehensive introduction to the HOME Program, as well as an important refresher on the basic elements of the program.

<https://www.onecpd.info/resource/2368/building-home-a-home-program-primer/>

#### **HOME and CDBG: Working Together to Create Affordable Housing - Training Manual**

This guidebook provides information on using HOME Program and CDBG funds for affordable housing activities as strategically as possible. It outlines differences between the two programs and provides a detailed consideration of how to use HOME Program and CDBG to support rental housing, homeownership, rehabilitation, and comprehensive neighborhood revitalization projects.

<https://www.onecpd.info/resource/267/home-and-cdbg-working-together-to-create-affordable-housing-training-manual/>

#### **New On-Line Resource: OneCPD Resource Exchange**

The OneCPD Resource Exchange website will provide a one-stop shop for resources, updates, and information related to all CPD programs. It is primarily a resource for cities like the City of Providence to assist in administering the CDBG program, but there is information here which can assist organizations considering an application and for those managing funded programs.

<https://www.onecpd.info/>